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Q&A

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Exam : PMP

**Title : Project Management
Professional**

Version : DEMO

1. During the course of a project, the project manager wants to ensure that the work carried out and the product being created do not deviate from the prescribed business value.

What should the project manager pay special attention to in order to achieve this goal?

- A. Reviewing and updating the requirements management plan
- B. Carrying out quality audits and failure analyses
- C. Monitoring the work breakdown structure (WBS)
- D. Monitoring and updating the benefits realization plan

Answer: D

2. A project manager is assigned to lead a newly formed agile team. The functional manager has assigned tasks to team members, but the team members do not feel empowered.

How can the project manager promote empowerment and accountability among the team?

- A. Assign the tasks individually based on the role of the team member to ensure expertise on the subject.
- B. Encourage and assign the team to perform demos of their products or software with the customers
- C. Give the team autonomy to make their own decisions on how to perform the tasks.
- D. Encourage the team to keep the product owner involved when choosing ways to resolve the given task

Answer: C

3. A new project manager was assigned to a project during implementation. The project manager realized that new tax policies are creating a risk for a cost overrun by 25%. The project manager updated the risk register and kept the project running as normal. The CEO has announced that the project could be cancelled since the acceptable cost overrun is only 20%. The project manager was quite surprised as this was new information.

What should the project manager have done to avoid this?

- A. Ensured the risk tolerance of the company was properly updated
- B. Implemented the communications management plan properly
- C. Implemented the stakeholder engagement plan correctly.
- D. Provided a proper risk response

Answer: B

4. A new project manager is planning an information security project for a company that resides in different countries.

What is the first step the project manager should take to gather customer requirements?

- A. Conduct a stakeholder analysis to identify how regional policies may influence needs
- B. Request relevant stakeholders to conduct an analysis and reach consensus independently
- C. Conduct a project scope review workshop with relevant stakeholders.
- D. Conduct project planning meetings in one location with relevant stakeholders

Answer: A

5. A project manager is assigned to a project within a program. The high-level requirements of the project are known, but the priorities of some of the requirements are uncertain as they are interdependent on some other pipeline projects within the program.

How should the project manager prepare for the next steps of the project?

- A. Escalate to the management team to increase the timeline based on the complexity of the project

- B. Wait for the other project estimates before planning the schedule
- C. Prioritize and estimate the milestones for the high-level requirements based on historical data
- D. Ask the project management office (PMO) to estimate the tasks for all the projects and share the project management plan

Answer: C